

FINANCIAL HIGHLIGHTS

FIVE YEARS GROUP FINANCIAL HIGHLIGHTS

Year Ended 31 December	2011	2010	2009	2008	2007
Income Statements (RM' million)					
Operating Revenue	1,727⁽¹⁾	2,264	2,182	2,219	2,303
Profit/(loss) Before Taxation	155⁽¹⁾	37	60	(52)	(85)
Statement of Financial Position (RM' million)					
Total Assets	1,141⁽¹⁾	8,600	8,327	7,843	7,786
Total Borrowings	9	216	221	231	241
Shareholders' Equity	413	287	277	212	288
Financial Ratios (%)					
Return on Capital Employed	40.1%	9.7%	14.8%	-7.3%	-13.5%
Return on Total Assets	14.8%	0.6%	0.9%	-0.4%	-0.9%
Earnings/(loss) per Share (sen)	41.3	9.0	17.3	(22.8)	(24.2)
Net Asset per Share (RM)	1.4	0.9	0.9	0.7	1.0
Other Information (RM' million)					
Net Asset Value of Unit Trust Funds Under Management - Malaysian Unit Trust Division	1,864	1,811	1,570	1,090	1,413

⁽¹⁾ Following the completion of the sale of Malaysian Assurance Alliance Berhad, Malaysian Alliance Property Services Sdn Bhd, Maagnet Systems Sdn Bhd, Maagnet SSMS Sdn Bhd and Multioto Services Sdn Bhd to Zurich Insurance Company Ltd on 30 September 2011, only nine (9) months results of these companies were included in the financial year ended 31 December 2011. Accordingly, the Statement of Financial Position as at 31 December 2011 has excluded these companies.

