

Board Of Directors' Profile

Tunku Tan Sri Abdullah Ibni Almarhum Tuanku Abdul Rahman Non-Independent Non-Executive Chairman

Tunku Tan Sri Abdullah Ibni Almarhum Tuanku Abdul Rahman, aged 82, a Malaysian, is the Chairman of MAA Holdings Berhad ("MAAH"). He was appointed to the Board on 8 June 1999.

Tunku Tan Sri Abdullah is an indirect substantial shareholder by virtue of his relationship with Tunku Dato' Ya'acob who is the substantial shareholder of Iternum Melewar Sdn Bhd, the substantial shareholder of MAAH. His shareholding in the Company is disclosed in page 168 of the Directors' Report.

Tunku Tan Sri Abdullah holds a Diploma in Public Administration from University of Glasgow, Scotland and a Diploma in Agriculture from Miyazaki, Japan. He actively served in the civil service for more than 10 years before being involved in politics. He was the member for Parliament in Rawang Constituency from 1964 to 1974 whilst presiding in several voluntary organisations such as Malaysian Association of Youth Clubs (1954 – 1970), Malaysia Youth Council (1966 – 1972), Asian Youth Council (1972 – 1978) and was also an executive member of the World Assembly of Youth.

Currently, Tunku Tan Sri Abdullah also serves as the Chairman of the Board of Melewar Industrial Group Berhad.

Tunku Tan Sri Abdullah does not have any personal interest in any business arrangements involving the Company.

Tunku Tan Sri Abdullah does not have any conflict of interest with the Company and he has had no convictions for any offences within the past 10 years.



Tunku Dato' Ya'acob bin Tunku Tan Sri Abdullah Non-Independent Executive Deputy Chairman + Member of Audit Committee

Tunku Dato' Ya'acob bin Tunku Tan Sri Abdullah, aged 46, a Malaysian, has been a Director since its inception in November 1998. He was appointed as the Group Managing Director/Chief Executive Officer in 1999. He was subsequently re-designated as Deputy Chairman of the Company on 7 September 2006.

Tunku Dato' Ya'acob obtained a Bachelor of Science (Honours) in Economics and Accounting from The City of London University and is a Fellow Member of the Institute of Chartered Accountants in England and Wales. He is also Member of the Malaysian Institute of Accountants.

Tunku Dato' Ya'acob started his career as an Auditor with Price Waterhouse in London from 1982 to 1985 and subsequently, employed by the same firm in Kuala Lumpur from 1986 to 1987. Tunku Ya'acob joined Malaysian Assurance Alliance Berhad ("MAA") in 1987 as Chief General Manager and has been heading the MAAH Group of Companies since 1999.

Currently, Tunku Dato' Ya'acob is a Board Member of Malaysian Assurance Alliance Berhad ("MAA"), Melewar Industrial Group Berhad, M3nergy Berhad, Toyochem Corporation Berhad, Mycron Steel Berhad, Melewar Group Berhad and several private limited companies. His shareholding in the Company is disclosed in page 168 of the Directors' Report.

Tunku Dato' Ya'acob also serves in the following trade associations: the National Insurance Association of Malaysia (NIAM) as Chairman, the Federation of Public Listed Companies (FPLC) as Vice President, the Financial Planning Association of Malaysia (FPAM) as Immediate Past President and the Federation of Malaysian Unit Trust Managers (FMUTM) as Chairman.

Tunku Dato' Ya'acob does not have any personal interest in any business arrangements involving the Company.

Tunku Dato' Ya'acob does not have any conflict of interest with the Company and he has had no convictions for any offences within the past 10 years.





Tunku Dato' Seri Iskandar bin Tunku Tan Sri Abdullah

Non-Independent Non-Executive Director
+ Member of Nomination Committee
+ Member of Remuneration Committee

Tunku Dato' Seri Iskandar bin Tunku Tan Sri Abdullah, aged 60, a Malaysian, was appointed to the Board on 8 June 1999. He is an indirect substantial shareholder by virtue of his relationship with Tunku Dato' Ya'acob who is the substantial shareholder of Khyra Legacy Berhad, the ultimate substantial shareholder of the Company. His shareholding in the Company is disclosed in page 168 of the Annual Report.

Tunku Dato' Seri Iskandar holds a Master of Science degree in International Marketing from the University of Strathclyde, United Kingdom. He is a Fellow of the Chartered Institute of Marketing (UK), the Institute of Administrative Management (UK) and the Institute of Marketing Malaysia.

Presently, Tunku Dato' Seri Iskandar is the Chairman of Mycron Steel Berhad and also serves on the Boards of Melewar Industrial Group Berhad, MBF Holdings Berhad, MBF Corporation Berhad and Melewar Group Berhad.

Tunku Dato' Seri Iskandar does not have any personal interest in any business arrangements involving the Company.

Tunku Dato' Seri Iskandar does not have any conflict of interest with the Company and has had no convictions for any offences within the last 10 years.

Tunku Yahaya @ Yahya bin Tunku Tan Sri Abdullah

Non-Independent Non-Executive Director

Tunku Yahaya @ Yahya bin Tunku Tan Sri Abdullah, aged 45, a Malaysian, was appointed to the Board on 10 January 2007. He is an indirect substantial shareholder by virtue of his relationship with Tunku Dato' Ya'acob who is the substantial shareholder of Khyra Legacy Berhad, the ultimate substantial shareholder of the Company. His shareholding in the Company is disclosed in page 168 of the Annual Report.

Tunku Yahaya graduated in 1983 with a Bachelor of Science (Hons) degree in Economics and Accountancy from the City University, London. That year in London, he joined Peat Marwick Mitchell & Co. In 1986, he obtained his Master of Science in Economics from Birkbeck College, University of London. Returning to Malaysia in 1986, he joined the advertising company, MZC-Saatchi & Saatchi. In 1988, he joined the management of the refurbished Central Market (KL) as Executive Director. In 1994, he was appointed to put into operation and manage the television station, Metro Vision as Managing Director. In 1997, he started the music recording label, Melewar Parallax Sdn Bhd.

He currently sits on the Boards of Melewar Industrial Group Berhad, Mithril Berhad, Melewar Group Berhad, The Melewar Corporation Berhad and other several private limited companies.

Tunku Yahaya does not have any personal interest in any business arrangements involving the Company.

Tunku Yahaya does not have any conflict of interest with the Company and has had no conviction for any offences within the past 10 years.



Board Of Directors' Profile (continued)



Major General Lai Chung Wah (Rtd)

Independent Non-Executive Director
+ *Chairman of Audit Committee*
+ *Member of Remuneration Committee*
+ *Member of Nomination Committee*

Major General Lai Chung Wah (Rtd), aged 74, a Malaysian, was appointed to the Board on 8 June 1999.

General Lai's directorships in other public companies in the MAAH Group are in MAAKL Mutual Bhd and MAA Bancwell Trustee Berhad. He is also a Board Member of several private limited companies.

General Lai served the Malaysian Armed Forces in general and the Army in particular for 35 years (1952 – 1987) and retired with the rank of Major General. He is a graduate of the Royal Military Academy Sandhurst, United Kingdom in 1955 and the Command & Staff College, Quetta, Pakistan in 1963. He was awarded a Diploma by the Armed Forces Defence College, Malaysia.

General Lai does not have any family relationship with any Director and/or major shareholder of MAAH. He has no personal interest in any business arrangements involving MAAH. He also does not have any shareholding in the Company. He has had no convictions for any offences within the past 10 years.

Dato' Iskandar Michael bin Abdullah

Independent Non-Executive Director
+ *Chairman of Nomination Committee*
+ *Chairman of Risk Management Committee*
+ *Member of Audit Committee*
+ *Member of Remuneration Committee*

Dato' Iskandar Michael bin Abdullah, aged 62, a Malaysian, was appointed to the Board on 30 April 2001.

Dato' Michael is the senior partner of the law firm of Balendran Chong & Bodi with office in Kuantan. He specialises in conveyancing and corporate law. He was born in Perak and did his schooling in St. Michael's Institution Ipoh. He is a Barrister-at-Law of Inner Temple, Inns of Court of London. Since 1969, he has been practising law in Kuantan and was the Chairman of the Pahang Bar from 1985 to 1987.

Dato' Michael does not have any family relationship with any Director and/or major shareholder of MAAH. He has no personal interest in any business arrangements involving MAAH. He also does not have any shareholding in the Company and he has had no convictions for any offences within the past 10 years.



General Dato' Sri Hj Suleiman bin Mahmud (Rtd)

Independent Non-Executive Director
+ *Chairman of Risk Management Committee*
+ *Chairman of Remuneration Committee*
+ *Member of Audit Committee*

General Dato' Sri Hj Suleiman bin Mahmud (Rtd), aged 59, a Malaysian, was appointed to the Board on 26 April 2005.

General Suleiman is a graduate of the Royal New Zealand Air Force Command and Staff College and the United States Air Force, Air War College. He holds a Master of Science Degree in Operational Research and Systems Analysis, and a Post Graduate Diploma in Business Administration, both from the University of Aston, United Kingdom. He has been appointed as an Honorary Fellow of the Malaysian Institute of Logistics.

General Suleiman is also a director of MAA, a wholly-owned subsidiary of MAAH. He also holds directorships in several private limited companies.

General Suleiman retired from the Royal Malaysian Air Force in March 2003 after serving more than 38 years. Besides being a pilot, he had held several command positions at various levels in the Air Force. He had also served in several positions in the Department of Air Force and the Armed Forces Headquarters. He then rose to become the Chief of Air Force before his retirement.

General Suleiman does not have any personal interest in any business arrangements involving the Company.

General Suleiman does not have any family relationship with any Director and/or major shareholder of MAAH and he has had no convictions for any offences within the past 10 years.



Datuk Razman Md Hashim

Independent Non-Executive Director

Datuk Razman Md Hashim, aged 67, a Malaysian, was appointed to the Board on 1 July 2006.

Datuk Razman completed his early secondary education in Australia and on completion studied Accounting and Banking where he became a member of the Australian Institute of Bankers.

Upon his return to Malaysia, Datuk Razman joined Standard Chartered Bank Malaysia Berhad ("SCB") as an Officer Trainee in 1967. He held various senior positions and was appointed as the Executive Director of SCB in 1994 until he retired in June 1999. Datuk Razman also served in various capacities including secondment to the branches of Standard Chartered Bank in London, Europe, Hong Kong and Singapore.

On his retirement in 1999, Datuk Razman was appointed Chairman of MBF Finance Berhad by the Central Bank as its nominee until January 2002 when it was sold to Arab-Malaysian Group.

Datuk Razman is currently the Deputy Chairman of the Sunway Group. He also holds several directorships including Multi-Purpose Holdings Berhad, Ranhill Berhad, Affin Bank Berhad, Sunway City Berhad, Sunway Infrastructure Berhad and MAA.

Datuk Razman does not have any personal interest in any business arrangements involving the Company.

Datuk Razman does not have any family relationship with any Director and/or major shareholder of MAAH and he has had no convictions for any offences within the past 10 years.



Board Of Directors' Profile (continued)

Tan Sri Ahmad bin Mohd Don Independent Non-Executive Director

Y. Bhg. Tan Sri Ahmad Mohd Don, aged 59, a Malaysian, was appointed to the Board on 13 October 2006.

Tan Sri is a Summa cum Laude graduate in Economics and Business from the University of Wales, Aberystwyth, United Kingdom. He is also a Fellow of the Institute of Chartered Accountants in England and Wales and a Member of the Malaysian Institute of Certified Public Accountants.

Tan Sri has extensive experience in finance and banking, having worked in various capacities with Pemas Securities Sdn Bhd, Permodalan Nasional Berhad and Malayan Banking Berhad. He served as the Group Managing Director and Chief Executive Officer of Malayan Banking Berhad from 1991 to 1994. In May 1994, Tan Sri was appointed as the Governor of Bank Negara Malaysia for a period of three years and in May 1997, he was re-appointed for a further period of three years. He resigned in August 1998. Tan Sri currently serves on the Boards of KAF Investment Bank Berhad, J.P. Morgan Chase Bank Berhad, Hing Yip Knitting Industries Berhad and United Malacca Berhad. Tan Sri is also the Independent Non-Executive Chairman of Malaysian Assurance Alliance Berhad.

Tan Sri does not have any personal interest in any business arrangements involving the Company.

Tan Sri does not have any family relationship with any Director and/or major shareholder of MAAH and he has had no convictions for any offences within the past 10 years. His shareholding in the Company is disclosed in page 168 of the Annual Report.



Muhamad Umar Swift Chief Executive Officer/Group Managing Director

Encik Muhamad Umar Swift, aged 42, a British, was appointed to the Board on 13 October 2006.

Encik Umar has more than 15 years experience in the areas of banking and financial services. He graduated with the Bachelor of Economics from the Monash University, Clayton, Australia, in December 1985, and started his career with Price Waterhouse, Chartered Accountants in January 1986. He began his career in the banking industry in November 1992 as Manager, Corporate Finance, for the Bank of Singapore (Australia) Limited where he held a number of positions before joining Gas Malaysia Sdn Bhd, in January 1996, as General Manager, Corporate Finance. He was promoted to Chief Executive Officer of Gas Malaysia in July 1997. He left Gas Malaysia in January 2002 to become a Practice Leader for the Utilities Business of Deloitte Consulting in Malaysia. He joined Maybank in April 2004, as Executive Vice President - Head, Enterprise Financial Services Group. In May 2006, Encik Umar left Maybank and joined MAAH as Deputy Chief Executive Officer. He is appointed as the Chief Executive Officer/Group Managing Director of MAAH in September 2006. He also serves on the Board of MAA.

Encik Umar is an Associate of the Institute of Chartered Accountants in Australia, a member of AASA Certified Practising Accountant, a Fellow of Tax Institute of Australia and an Associate of the Institute of Securities Finance and Banking (ISFB) in Australia. He is also a Registered Accountant with the Malaysian Institute of Accountants.

Encik Umar does not have any personal interest in any business arrangements involving the Company.

Encik Umar does not have any family relationship with any Director and/or major shareholder of MAAH and he has had no convictions for any offences within the past 10 years.



Board Of Directors' Profile (continued)

Yeo Took Keat

Group Chief Operating Officer
Non-Independent Executive Director
+ Member of Risk Management Committee

Mr Yeo Took Keat, aged 49, a Malaysian, was appointed to the Board on 24 February 2005.

Mr Yeo has vast experience in accounting and finance having served various capacities in insurance companies and audit firm upon completing his studies in 1980. He joined MAA in 1986 and has held several positions, the last of which was as Senior Vice President – Finance & Admin before his transfer to MAAH in May 2002 as the Group Chief Operating Officer.

Mr Yeo is a Fellow of The Association of Chartered Certified Accountants, United Kingdom and a Member of the Malaysian Institute of Accountants. He is also an Executive Committee member of the Federation of Public Listed Companies Berhad and has contributed to the Working Groups on accounting standards led by the Malaysian Accounting Standards Board.

Presently, Mr Yeo holds several directorships in other public companies in the MAAH Group, namely, MAA, MAA Bancwell Trustee Berhad, MAAKL Mutual Bhd and Mithril Berhad. He also serves on the Boards of several private limited companies in the MAAH Group.

Mr Yeo does not have any personal interest in any business arrangements involving the Company.

Mr Yeo does not have any family relationship with any Director and/or major shareholder of MAAH and he has had no convictions for any offences within the past 10 years. His shareholding in the Company is disclosed in page 168 of the Annual Report.



Datuk Ramlan bin Abdul Rashid

Non-Independent Non-Executive Director

Datuk Ramlan bin Abdul Rashid, aged 49, a Malaysian, was appointed to the Board on 7 September 2006. He is the Executive Director/Chief Executive Officer of MAA.

Datuk Ramlan graduated with B.Sc. (Hons) in Mathematics from the Universiti Sains Malaysia (USM) in 1983 and Masters in Actuarial Science from Ball State University, Indiana, USA in 1985. He had attended most of the major conferences of the industry and top management courses such as Executive Program by Harvard Business School, Executive Development programme on Financial and Marketing Strategies by LIMRA and Global Leadership Development Programme by International Centre for Leadership in Finance (ICLIF).

Datuk Ramlan started his life insurance career with MAA as an Actuarial Executive in 1985 heading the Actuarial and Group Insurance Department. He became Actuarial Manager in 1987 and was then promoted to Assistant General Manager - Life Operations in 1989, responsible for the entire Life Operations and system comprises of Actuarial, Group Insurance, Underwriting, Customer Service, Claims, Information Technology and Agency Support Departments.

In 1991, he was promoted to be the General Manager - Life Insurance Division responsible for the Life Operations, Marketing, Sales and Training. He was also involved in the area of Business Strategic Planning, Financial performance and Human Resource of the Company. He was promoted to be the President - Life Division, Head Office in 1996 and subsequently promoted to Executive Director/Chief Executive Officer in August 2002.

Currently, he is also the Vice President of the Life Insurance Association of Malaysia (LIAM) and the Convenor of Persatuan Insuran Am Malaysia's (PIAM) Public Relations and Education/HRD committee. In addition, he is also the Director of the Malaysian Insurance Institute and Director of Malaysian Life Reinsurance Group Berhad.

Datuk Ramlan does not have any personal interest in any business arrangements involving the Company.

Datuk Ramlan does not have any family relationship with any Director and/or major shareholder of MAAH and he has had no convictions for any offences within the past 10 years. His shareholding in the Company is disclosed in page 168 of the Annual Report.

